

## Mike Williams

Chief Fossil Officer



Mike Williams is the chief fossil officer for Luminant, a competitive power generation subsidiary of Energy Future Holdings Corp. Luminant's activities include plant, mine, wholesale marketing and trading, and development operations. With a keen focus on operational success, Williams has close to 40 years of experience in power generation, operations and maintenance, engineering and management.

Williams is responsible for the safe, reliable, lean and consistent performance of Luminant's fossil-fueled plants and lignite mines. Luminant has more than 13,000 megawatts of existing fossil generation in Texas, including 8,000 MW fueled by coal and 5,100 MW fueled by natural gas. The company's lignite-mining operation supplies about half of the coal fleet's fuel, with annual production totaling over 27 million tons in 2010 and expected to grow to approximately 33 million tons following full operation of three new coal units. The remainder of the coal fuel comes from the Powder River Basin in Wyoming.

In addition to overseeing fossil generation and lignite mining, Williams is also responsible for Luminant's support functions, including safety, environmental services and supply chain.

Before joining Luminant, Williams served as vice president of operations and maintenance for Fluor Power Services in Dallas. His unit provided services to nuclear and coal power plants for outage management, maintenance and retrofit services. Before joining Fluor, he was senior vice president of power operations for Progress Energy in Raleigh, N.C., and was responsible for fossil and hydro operations totaling more than 15,000 MW in the Carolinas and Florida. Williams joined Progress Energy in June 2000 and retired in July 2007 to return home to Texas. Prior to joining Progress Energy, he was with Central and South West Corporation and its operating subsidiaries for 28 years. During his tenure with Central and South West, he served in various supervisory and managerial positions in gas- and coal-fired power plants within the operating subsidiaries and ultimately became vice president of fossil generation in 1994 for the entire Central and South West system. As vice president, Williams was located in Dallas and responsible for more than 32 power plants totaling over 14,000 MW in Arkansas, Louisiana, Oklahoma and Texas.

Williams earned a bachelor's degree in nuclear engineering from Texas A&M University in 1971. He also completed the executive development program from Louisiana State University in 1982 and the program for management development at Harvard Business School in 1989.

Williams and his wife have two adult sons, a daughter-in-law and two grandchildren.